

Asset Management Services:

Creative thinking.
Exceptional results.



Managing your Assets as if They Were Our Own



DGC Management, LLC provides asset management services for power generation owners across the US and Mexico. With a parent company (Diamond Generating Corporation, a subsidiary of Mitsubishi Corporation) that owns several thousand megawatts of generation in North America and with sister companies that also own several thousand megawatts of generation around the world, we know how to manage assets for the benefit of investors. In fact, we manage 3rd-party assets with the same dedication as our own. Our asset managers take responsibility for the commercial oversight and management of an approximate **3,400 MW portfolio of combined-cycle, simple-cycle, energy storage, solar and wind energy projects.**

The Right Expertise to Optimize your Returns



Power markets are complex, rapidly changing and unpredictable. Management challenges can be overwhelming. Operating your assets for optimal return takes a highly-experienced and dedicated team of veterans who have seen it all before. DGC Management, LLC understands how to manage and deliver exceptional results from your assets.



Case in Point: Recovering Costs. Protecting Assets.

Problem: A new cap-and-trade program threatened two generation projects we provide asset management services for under an old tolling agreement. The counterparty refused to accept responsibility for the carbon costs and the economic viability of the projects was under a major threat.

Approach: Our asset managers took an innovative approach by working with the regulatory authority to assess regulatory changes that would shift the carbon cost to the offtaker. After numerous meetings with the regulatory authority, other stakeholders and public, televised presentations to the board of the regulator, our asset managers secured a unique mechanism in the cap-and-trade regulation, called "legacy-contract status."

A Fully Wrapped Energy & Asset Management Solution



For investors seeking bundled management of their power assets, **DGC Operations, LLC**, **Nexamp (www.nexamp.com)** and **Boston Energy Marketing & Trading (BETM) (www.betm.com)** are also under the corporate umbrella. We work together seamlessly to bring you a complete energy, asset and operational solution. BETM provides best-in-class energy management, scheduling and optimization services to generation owners, battery storage projects and load serving entities throughout North America. BETM also provides wholesale energy, congestion risk management and renewable supply hedges to its customers. Nexamp owns and manages a portfolio of solar assets across the US and has an Energy Center that proactively monitors the solar assets in real time. DGC Operations, LLC provides operations & maintenance services to generation owners. So whatever your needs are, we have the capabilities within our family of companies to provide what you need.

Integrity Adds Value. And Results



Our asset managers are an extension of your commercial team and work every day to deliver results for you while applying the highest ethical standards. In fact, **Integrity** is our top corporate principle. We have a strong compliance culture and actively protect our customers' sensitive data and look for regulatory and stakeholder solutions that add value to the assets under management. You can count on our asset managers to do the right thing for you.

Solution: This mechanism moved the carbon allocation to a "direct corporate association" of the offtaker if they did not renegotiate the tolling agreement to account for carbon costs. Once these regulations were promulgated, the offtaker quickly agreed to an amendment to account for carbon costs in the tolling agreement.

Result: As a result of our asset management efforts, **the carbon costs of operating for the generation projects were recovered with no economic impact to the project owners.**

Services to Optimize your Performance

We use the latest industry information, software platforms and technology tools as we consistently employ creative thinking to optimize performance, capture new opportunities in the marketplace and improve bottom line results. Our asset management services include:



FINANCE, ACCOUNTING AND TAX

- General ledger
- Financial statements
- Cash management
- Sales, property and income tax filings
- Loan compliance
- Refinancing



GOVERNMENT, COMMUNITY AND PUBLIC RELATIONS

- Promote project interests at state/regional forums
- Maintain and build solid relationships with community leaders
- Establish charitable giving programs
- Implement regulatory strategy



CORPORATE

- Managerial reporting
- Corporate compliance
- Manage corporate legal activities
- Manage insurance policies
- Investor & lender relations



BUSINESS/COMMERCIAL

- Gross margin management and optimization
- Commercial risk management including hedging
- Plant performance monitoring and analysis
- Project proforma modeling
- Annual business plan creation
- Contract management & negotiation
- Management of the operator, energy manager and other third-party contractors
- Technology assessment and integration
- Develop post-PPA or new merchant opportunities



ENVIRONMENTAL & REGULATORY

- Oversee compliance
- Environmental and regulatory management
- Market monitoring



A Powerful Edge ...

DGC Management's highly qualified Asset Managers provide strong executive leadership and expertise across a wide range of disciplines.

We take responsibility for the oversight, management and tracking of your projects. Our only job is to give you the highest possible project performance and financial returns.

... From a Power Team.

To learn more about how DGC Management can help your assets perform better, visit www.dgc-us.com or contact one of our experts directly:

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